

TOP

40

## ASSISTED LIVING CHAINS

Company Name/ Chief Executive Officer	City, State/ Web address	Total Assisted Living Occupant Capacity	Total Facilities With Assisted Living	% Occ. Rate	States With ALFs	Revenue Sources:				Total Assisted Living Revenue	Services Offered:										
						% Medicaid	% Private Pay	% SSI	% Other		Traditional Nursing	Post-acute Care	Dementia Care	Assisted Living	Independent Living	Therapy	Outpatient Therapy	Pharmacy	Home Care	Hospice	
1. Brookdale Senior Living William Sheriff	Brentwood, TN www.brookdaleliving.com	32,648	598	89.6	35	3	88	0	9	\$1.1 Billion	x	x	x	x	x	x	x	x	x	x	x
2. Emeritus Senior Living Granger Cobb	Seattle, WA www.emeritus.com	29,487	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x					
3. Sunrise Senior Living Mark Ordan	McLean, VA www.sunrisesenior living.com	27,098	269	N/A	31	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x						x
4. Atria Senior Living* John Moore	Louisville, KY www.atriaseniorliving.com	15,992	127	N/A	27	N/A	N/A	N/A	N/A	N/A			x	x	x						
5. Five Star Quality Care Bruce Mackey Jr.	Newton, MA www.fivestarliving.com	11,428	N/A	N/A	25	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x				
6. Assisted Living Concepts Laurie Bebo	Menomonee Falls, WI www.alcco.com	9,325	211	N/A	20	N/A	N/A	N/A	N/A	\$234.4 Million			x	x	x						
7. Merrill Gardens* Bill Pettit	Seattle, WA www.merrillgardens.com	7,700	56	90	9	0	100	0	0	\$223.1 Million			x	x	x						
8. Elmcroft Senior Living* Pat Mulloy	Louisville, KY www.elmcroft.com	7,166	84	90	19	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x						
9. Leisure Care* Dan Madsen	Seattle, WA www.leisurecare.com	5,288	32	94	9	N/A	N/A	N/A	N/A	N/A			x	x	x						
10. HCR ManorCare* Paul Ormond	Toledo, OH www.hcr-manorcare.com	4,940	65	N/A	13	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x	x	x	x	x
11. Capital Senior Living Corp. Lawrence Cohen	Dallas, TX www.capitalsenior.com	4,277	54	88.2	17	4	96	0	0	\$124.9 Million	x	x	x	x	x	x	x	x	x		
12. Benchmark Senior Living Thomas Grape	Wellesley, MA www.benchmarkquality.com	4,077	44	92.4	6	0	98	0	2	\$266 Million	x		x	x	x						
13. Hearthstone Senior Services <sup>o</sup> Tim Hekker	The Woodlands, TX www.hsslp.com	4,000	32	N/A	N/A	N/A	N/A	N/A	N/A	N/A				x	x	x	x				
14. Integral Senior Living* Chris Kasulka	Carlsbad, CA www.isllc.com	3,971	45	81.5	10	29	71	0	0	\$13.9 Million			x	x	x						x

Ranked by number of beds as of Dec. 31, 2011. U.S. operations only. Percentage may not add up to 100% due to rounding.

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<b>15.</b> LCS* (formerly Life Care Services) Edward Kenny	Des Moines, IA www.lcsnet.com	3,709	74	89.5	26	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x	x	x	x	x	x	
<b>16.</b> Genesis HealthCare* George Hager Jr.	Kennett Square, PA www.genesisihcc.com	2,940	47	N/A	12	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x	x	x	x	x	x	
<b>17.</b> Belmont Village Senior Living Patricia Will	Houston, TX www.belmontvillage.com	2,852	21	N/A	7	0	100	0	0	N/A			x	x	x	x	x						
<b>18.</b> Century Park Associates* Forrest Preston	Chattanooga, TN www.centurypa.com	2,642	39	N/A	20	N/A	N/A	N/A	N/A	N/A					x	x							
<b>19.</b> Prestige Care* Harold Delamarter	Vancouver, WA www.prestigecare.com	2,456	34	N/A	7	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x	x	x	x			
<b>20.</b> Evangelical Lutheran Good Samaritan Society† David Horazdovsky	Sioux Falls, SD www.good-sam.com	2,242	89	86	18	24	76	0	0	\$62.3 Million	x	x	x	x	x	x	x	x	x	x	x	x	x
<b>21.</b> Trilog Health Services Randall Bufford	Louisville, KY www.trilogys.com	2,190	49	85	5	3	97	0	0	\$65 Million	x	x	x	x	x	x	x	x	x	x	x	x	x
<b>22.</b> Americare◊ Clay Crosson	Sikeston, MO www.americareusa.net	2,067	83	N/A	5	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x	x	x	x			
<b>23.</b> Ecumen† Kathryn Roberts	Shoreview, MN www.ecumen.org	2,028	42	86	4	0	86	0	14	\$56.1 Million	x	x	x	x	x	x	x	x			x	x	
<b>24.</b> DePaul Adult Care Communities† Mark Fuller	Rochester, NY www.depaul.org	1,826	19	90	2	24	39	37	0	\$33.1 Million			x	x		x			x		x		
<b>25.</b> Frontier Management* Gregory Roderick	Durham, OR www.frontiermgmt.com	1,816	40	N/A	8	N/A	N/A	N/A	N/A	N/A	x		x	x	x	x							
<b>26.</b> Chelsea Senior Living* Roger Bernier	Fanwood, NJ www.chelseaseniorliving.com	1,803	15	92	3	19	81	0	0	\$78.4 Million			x	x	x								
<b>27.</b> The Arbor Company* Ellison Thomas	Atlanta, GA www.arborcompany.com	1,725	17	91	7	3	97	0	0	N/A			x	x	x								
<b>28.</b> Sun Healthcare Group William Mathies	Irvine, CA www.sunh.com	1,569	N/A	N/A	14	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x							x

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29. Benectine Health System† Dale Thompson	Duluth, MN www.bhshealth.org	1,518	32	N/A	6	15	85	0	0	\$33 Million	x	x	x	x	x	x	x		x	x
30. JEA Senior Living◌ Cody Erwin	Vancouver, WA www.jeaseniorliving.com	1,428	20	N/A	7	N/A	N/A	N/A	N/A	N/A	x		x	x	x					
31. Skilled Healthcare Group Boyd Hendrickson	Foothill Ranch, CA www.skilledhealthcare group.com	1,312	23	N/A	2	N/A	N/A	N/A	N/A	N/A	x	x		x		x	x	x	x	x
32. Juniper Communities* Lynne Katzmann	Bloomfield, NJ www.junipercommunities. com	1,095	14	95	4	5	95	0	0	\$52 Million			x	x		x				
33. Ridgeline Management* Charles McGlade	Eugene, OR www.ridgelinemc.com	1,043	17	91	10	22	71	0	7	\$31.3 Million			x	x	x					
34. Life Care Centers of America* Forrest Preston	Cleveland, TN www.lcca.com	1,021	22	N/A	13	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x		x	x
35. Independent Healthcare Properties* Greg Vital	Georgetown, TN www.morningpointe.com	948	17	91	5	N/A	N/A	N/A	N/A	N/A			x	x						x
36. National HealthCare Corp. Robert Adams	Murfreesboro, TN www.nhccare.com	847	17	80	8	0	100	0	0	N/A	x	x	x	x	x	x	x	x	x	x
37. Eskaton† Todd Murch	Carmichael, CA www.eskaton.org	843	10	83.8	1	0	100	0	0	\$41.3 Million	x	x	x	x	x	x	x		x	
38. Beacon Communities* David Johnston	Cumming, GA www.beaconcommunities. com	546	11	76.9	4	0	100	0	0	N/A			x	x	x					
39. Extencicare Health Services Timothy Lukenda	Milwaukee, WI www.extencicare.com	520	14	67.4	5	11	89	0	0	\$7 Million	x	x	x	x	x	x	x		x	x
40. Golden Living* Neil Kurtz	Plano, TX www.goldenliving.com	445	16	N/A	8	N/A	N/A	N/A	N/A	N/A	x	x	x	x		x	x	x	x	x



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