



Largest Assisted Living Companies

Company Name/ Chief Executive Officer	City, State/ Web Address	Total Assisted Living Occupant Capacity	Total Facilities With Assisted Living	% Occ. Rate	States With ALFs	Revenue Sources:				Total Assisted Living Revenue	Services Offered:									
						% Medicaid	% Private Pay	% SSI	% Other		Traditional Nursing	Post-acute Care	Dementia Care	Assisted Living	Independent Living	Therapy	Outpatient Therapy	Pharmacy	Home Care	Hospice
1. Brookdale Senior Living T. Andrew Smith	Brentwood, TN www.brookdale.com	72,577	1,077	87.5	46	2	98	0	0	\$1.7 Billion	x	x	x	x	x	x	x	x	x	x
2. Atria Senior Living Group* John Moore	Louisville, KY www.atriaseniorliving.com	21,000	180	N/A	28	0.2	98.8	0	0	N/A			x	x	x					
3. Sunrise Senior Living* Chris Winkle	McLean, VA www.sunriseseniorliving.com	15,220	250	N/A	31	N/A	N/A	N/A	N/A	N/A	x		x	x						
4. Five Star Senior Living Bruce Mackey Jr.	Newton, MA www.fivestarseniorliving.com	14,584	203	88	26	1	99	0	0	\$639.5 Million	x	x	x	x	x	x	x			
5. Enlivant* Jack Callison	Chicago, IL www.enlivant.com	9,000	200	N/A	18	N/A	N/A	N/A	N/A	N/A		x	x	x	x					
6. Capital Senior Living Corp. Lawrence Cohen	Dallas, TX www.capitalsenior.com	8,432	98	N/A	18	5	95	0	0	\$412 Million			x	x	x					
7. Elmcroft Senior Living* Pat Mulloy	Louisville, KY www.elmcroft.com	7,061	83	81.4	19	3.5	96.5	0	0	\$262.5 Million	x		x	x	x	x	x			
8. Merrill Gardens David Eskenazy	Seattle, WA www.merrillgardens.com	5,596	32	95	6	0	100	0	0	\$128 Million			x	x	x					
9. LCS* Edward Kenny	Des Moines, IA www.lcsnet.com	5,159	99	90	28	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x		x	
10. Leisure Care* Dan Madsen	Seattle, WA www.leisurecare.com	4,998	31	91	11	0	100	0	0	N/A			x	x	x					
11. HCR ManorCare* Paul Ormond	Toledo, OH www.hcr-manorcare.com	4,555	59	N/A	12	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x	x	x	x
12. Genesis HealthCare* George Hager Jr.	Kennett Square, PA www.genesisihcc.com	4,472	65	N/A	20	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x		x	x
13. Integral Senior Living* Collette Valentine	Carlsbad, CA www.isllc.com	4,261	41	86.7	8	2	96	0	2	\$116.4 Million			x	x	x					
14. Benchmark Senior Living* Thomas Grape	Wellesley, MA www.benchmarkseniorliving.com	4,179	50	90	7	0	95	5	0	N/A	x	x	x	x	x					

Ranked by number of beds. U.S. operations only. Percentage may not add up to 100% due to rounding.



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N/A Not Available *Private †Nonprofit
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15. Gardant Management Solutions* Rod Burkett	Bradley, IL www.gardant.com	3,907	41	93	1	39	44	13	4	\$132.8 Million			x	x	x						
16. Frontier Management* Gregory Roderick	Portland, OR www.frontiermgmt.com	3,701	58	N/A	9	N/A	N/A	N/A	N/A	N/A				x	x	x					
17. Belmont Village Senior Living* Patricia Will	Houston, TX www.belmontvillage.com	3,396	24	92.6	7	0	100	0	0	\$240 Million			x	x	x						
18. Americare Senior Living* Clay Crosson	Sikeston, MO www.americareusa.net	3,360	107	80	5	7	64	28	1	N/A	x	x	x	x	x	x	x	x			x
19. Prestige Care* David Henderson	Vancouver, WA www.prestigecare.com	3,059	52	87	7	14	86	0	0	\$106 Million	x	x	x	x	x	x	x	x	x	x	x
20. Trilogy Health Services* Randall Bufford	Louisville, KY www.trilogyhs.com	2,775	100	87	4	2	98	0	0	\$94.7 Million	x	x	x	x	x	x	x	x			
21. JEA Senior Living* Jerry Erwin	Vancouver, WA www.jeaseniorliving.com	2,474	37	N/A	13	10	90	0	0	N/A			x	x							
22. The Goodman Group* Craig Edinger	Chaska, MN www.thegoodmangroup.com	2,391	18	92	8	4	96	0	0	N/A	x	x	x	x	x	x	x	x	x	x	x
23. Benedictine Health System† Rocklon Chapin	Duluth, MN www.bhshealth.org	2,354	33	N/A	5	13.3	29.6	46.5		10.5 Million	\$237	x	x	x	x	x	x	x			x
24. Evangelical Lutheran Good Samaritan Society*† David Horazdovsky	Sioux Falls, SD www.good-sam.com	2,304	88	87	19	23	77	0	0	\$67.1 Million	x	x	x	x	x	x	x	x	x	x	x
25. Aegis Living* Dwayne Clark	Redmond, WA www.aegisliving.com	2,155	30	89	3	0	100	0	0	N/A			x	x							
26. Chelsea Senior Living* Roger Bernier	Fanwood, NJ www.chelseaseniorliving.com	2,096	18	92	3	13	87	0	0	\$106 Million			x	x	x						
27. Harbor Retirement Associates Timothy Smick	Vero Beach, FL www.hraseniorliving.com	1,850	20	82	4	0.1	99.9	0		0 Million	\$55.6			x	x	x	x				
28. The Arbor Co.* Judd Harper	Atlanta, GA www.arborcompany.com	1,760	23	91	11	1	99	0	0	N/A			x	x	x						

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TOP 10		N/A Not Available All companies are for profit and publicly traded unless otherwise noted.				Revenue Sources:				Total Assisted Living Revenue	Services Offered:										
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29. Commonwealth Assisted Living* Richard Brewer		Charlottesville, VA www.commonwealthal.com	1,749	22	N/A	3	0	98	0	2	N/A			x	x	x					
30. Milestone Retirement Communities* Paul Dendy		Vancouver, WA www.milestoneretirement.com	1,720	24	91	9	15	84	0	1	\$68.2 Million			x	x	x					
31. Saber Healthcare Group George Repchick		Bedford Heights, OH www.saberhealth.com	1,648	22	N/A	5	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x		x	x
32. The Ensign Group Christopher Christensen		Mission Viejo, CA www.ensigngroup.net	1,626	12	81.6	6	28	72	0	0	\$38.8 Million	x	x	x	x	x	x	x	x	x	x
33. HHHunt Assisted Living* Jim King		Blacksburg, VA www.hhhunt.com	1,556	21	92	2	12	88	0	0	\$62 Million			x	x		x				
34. Extendicare Health Services* Timothy Lukenda		Milwaukee, WI www.extendicare.com	1,500	14	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x		x
35. Independent Healthcare Properties* Greg Vital		Georgetown, TN www.morningpointe.com	1,399	25	91	5	0	100	0	0	N/A			x	x						
36. Midwest Health* Jim Klausman		Topeka, KS www.midwest-health.com	1,366	32	86.1	4	16	84	0	0	\$58.6 Million	x	x	x	x	x	x	x	x	x	
37. Coordinated Services Management* Denise White		Roanoke, VA www.csmanagment.com	1,323	14	95	2	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x	x		
38. Tealwood Senior Living* Howard Groff		Bloomington, MN www.tealwoodcc.com	1,219	25	91	4	17	83	0	0	\$41.3 Million	x	x	x	x	x	x			x	
39. Ridgeline Management Co.* Chuck McGlade		West Linn, OR www.ridgelinmc.com	1,217	19	90.4	9	2	98	0		0 Million	\$11.1			x	x	x				
40. Juniper Communities* Lynne Katzmann		Bloomfield, NJ www.junipercommunities.com	1,188	17	94	4	5	95	0	0	\$54 Million	x	x	x	x	x	x	x			



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* Memory Care
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