

TOP

50

LARGEST NURSING FACILITY COMPANIES

Range Of Services Remains Popular

2014

MEG LaPORTE

Mirroring last year's lineup, 2014's Top 50 Largest Nursing Facility Companies offers a panoply of services and specialty care, including 49 companies that offer dementia care, 39 with assisted living, and 40 with outpatient therapy. The number of companies that offer ventilator services jumped from 19 last year to 24 this year, and the provision of dialysis rose from 19 to 20 this year.

Not surprisingly, home care continues to be a popular business line, with 27 companies offering it this year—the same as last year. The growing business of hospice care continues to be popular among the leading long term and post-acute care providers, with 33 companies offering it.

Bariatric beds and services are offered by 30 of this year's Top 50, down from 38 last year, but still up a bit from the 23 companies that offered such care in 2012. This is a sector to watch, as it has seen a steady rise for a number of years. Pharmacy services remain steady at 18, while 30 of this year's 50 have independent living business lines.

MOVEMENT AMONG THE RANKS

Kindred Healthcare's repositioning plan landed the company at No. 8 in this year's ranking, a slide of three slots from last year's. Having sold multiple facilities that were outside of its "integrated care markets," Louisville, Ky.-based Kindred is homing in on the home care and hospice sectors.

Signature HealthCARE, also based in Louisville, is knocking on the Top 10's door, moving

up to 11 this year. That's most likely due to its acquisition of Kindred facilities last year. The company was No. 15 last year.

Life Care Centers of America traded places this year with Golden Living in the No. 3 and 4 spots, respectively, while Genesis HealthCare, Kennett Square, Pa., and Toledo, Ohio-based HCR ManorCare hold steady at the No. 1 and 2 spots.

The total bed count for this year's Top 50 companies accounts for nearly 8,000 fewer nursing beds than last year's Top 50.

LOOKING AHEAD

Adding rehabilitation suites and units continues to be a popular prospect for the Top 50 as they look ahead. Among the companies reporting such plans was No. 1, Genesis, which noted renovations and changes to its dining programs in its initiatives.

HCR ManorCare will focus on a "wide variety" of modifications related to the company's short-term and post-acute patient population.

Consulate Health Care, ranked at No. 6 this year, will implement electronic health records, Wifi, and telemedicine initiatives in its communities, while No. 9, Good Sam, plans to remove nurse stations and add consistent assignment staffing as part of its effort to boost resident-centered care and decision making.

No. 11 Signature HealthCARE reports that the implementation of culture change initiatives is ongoing within the company, including Eden Alternative registration, as well as "removal of nursing stations and efforts to create more homelike environments."

'The provision of multiple services and specialty care continues to dominate.'

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Company Name/ Chief Executive Officer	City, State/ Web address	Total SNF/NF Beds 2013 (including post-acute)	Total Facilities	% Occ. Rate	States with SNF/NF	% Medicare	% Private Pay	% Medicaid	% VA and Other	Traditional Nursing		Post-acute Care	Dementia Care	Assisted Living	Independent Living	Therapy	Outpatient Therapy	Pharmacy	Home Care	Hospice	
1. Genesis HealthCare Corp.* George Hager Jr.	Kennett Square, PA www.genesisihcc.com	49,000	411	N/A	30	N/A	N/A	N/A	N/A	\$4.68 Billion	x	x	x	x	x	x		x	x		
2. HCR ManorCare* Paul Ormond	Toledo, OH www.hcr-manorcare.com	38,328	281	N/A	29	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x	x	x		
3. Golden Living* Neil Kurtz, MD	Plano, TX www.goldenliving.com	30,937	302	N/A	21	N/A	N/A	N/A	N/A	N/A	x	x	x	x		x	x		x		
4. Life Care Centers of America* Forrest Preston	Cleveland, TN www.lcca.com	29,338	223	N/A	28	N/A	N/A	N/A	N/A	N/A	N/A	x	x	x			x	x	x		
5. SavaSeniorCare* Tony Oglesby	Atlanta, GA www.savaseniorcare.com	24,154	200	N/A	22	N/A	N/A	N/A	N/A	N/A	x	x	x		x						
6. Consulate Health Care* Joseph Conte	Maitland, FL www.consulatehealthcare.com	22,048	202	90.3	21	N/A	N/A	N/A	N/A	N/A	x	x	x	x		x					
7. Extendicare Health Services Timothy Lukenda	Milwaukee, WI www.extendicare.com	14,778	146	84.6	11	N/A	N/A	N/A	N/A	N/A Billion	\$2	x	x	x	x	x	x	x	x		
8. Kindred Healthcare Paul Diaz	Louisville, KY www.kindredhealthcare.com	12,638	100	N/A	23	N/A	N/A	N/A	N/A	\$4.9 Billion	x	x	x	x		x		x	x		
9. Evangelical Lutheran Good Samaritan Society*† David Horazdovsky	Sioux Falls, SD www.good-sam.com	11,444	166	84	24	19	42	38	1	\$965 Million	x	x	x	x	x	x	x	x	x		
10. The Ensign Group Christopher Christensen	Mission Viejo, CA www.ensigngroup.net	11,124	119	N/A	11	26.4	13.7	59.9	0	\$904.6 Million	x	x	x	x	x	x		x	x		
11. Signature HealthCARE* E. Joseph Steier III	Louisville, KY www.ltcrevolution.com	11,089	90	85	6	37	11	49	3	\$767 Million	x	x	x		x	x		x			
12. Preferred Care Partners Management Group*# Mike Gavin	Plano, TX www.pcpmg.net	10,587	107	89	12	34	6	59	1	\$602 Million	x	x	x	x	x	x					
13. Pruitt Health (formerly UHS- Pruitt Corp.)* Neil Pruitt Jr.	Norcross, GA www.pruitthealth.com	9,639	86	91.9	4	34.5	15.9	43.5		6.1	N/A	x	x	x	x	x	x	x	x		
14. Skilled Healthcare Group Robert Fish	Foothill Ranch, CA www.skilledhealthcaregroup.com	8,967	72	N/A	8	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x	x	x		

Ranked by number of beds as of Dec. 31, 2013. U.S. operations only. Percentages may not add up to 100% due to rounding.

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15. National HealthCare Corp Robert Adams	Murfreesboro, TN www.nhccare.com	8,943	69	N/A	10	40	35	25	0	\$788.9 Million	x	x	x	x	x	x	x	x	x	x
16. Petersen Health Care Mark Petersen	Peoria, IL www.petersenhealthcare.net	7,542	98	N/A	4	20	20	55	5	\$365 Million	x	x	x	x	x	x	x	x	x	x
17. Daybreak Venture* Michael Rich	Denton, TX www.daybreakventure.com	7,283	69	70	2	29	8	62	1	\$258 Million	x	x	x			x	x			x
18. American Senior Communities* James Burkhardt	Indianapolis, IN www.ascseniorcare.com	6,931	60	89	1	35	10	50	5	\$619 Million	x	x	x	x	x	x	x		x	x
19. Creative Solutions In Healthcare* Gary Blake	Fort Worth, TX www.creativesolutions inhealthcare.com	6,160	63	59	1	31	14	45	10	\$252.6 Million	x	x	x	x	x	x	x			x
20. Covenant Care* Bob Donovan	Aliso Viejo, CA www.covenantcare.com	5,972	57	N/A	7	N/A	N/A	N/A	N/A	N/A	x	x	x	x		x	x			x
21. LCS* Edward Kenny	Des Moines, IA www.lcsnet.com	5,544	85	90	26	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x		x	
22. Saber Healthcare Group* George Repchick	Bedford Heights, OH www.saberhealth.com	5,393	62	N/A	6	20	10	60	10	N/A	x	x	x	x	x	x	x	x	x	x
23. Diversicare Healthcare Services Kelly Gill	Brentwood, TN www.dvcr.com	5,318	47	77	9	33.3	13.2	53.5	0	\$281.9 Million	x	x	x	x						
24. Five Star Quality Care# Bruce Mackey Jr.	Newton, MA www.fivestarliving.com	5,256	31	N/A	10	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x			
25. Trilogy Health Services* Randall Bufford	Louisville, KY www.trilogyhs.com	5,249	80	86	4	44	32	17	7	\$586.3 Million	x	x	x	x	x	x	x	x		
26. StoneGate Senior Living* John Taylor	Lewisville, TX www.stonegatesl.com	4,903	39	82.5	3	N/A	N/A	N/A	N/A	N/A	x	x	x	x	x	x	x		x	x



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27. The Alden Group* Floyd Schlossberg	Chicago, IL www.thealdennetwork.com	4,676	32	79.6	2	35	14	50	1	\$345.6 Million	x	x	x	x		x		x	x	x
28. Nexion Health* Francis Kirley	Sykesville, MD www.nexion-health.com	4,635	38	68	3	37	9	50	4	\$247 Million	x	x	x		x	x	x			
29. Ciena Healthcare* Mohammad Qazi	Southfield, MI www.cienafacilities.com	4,382	39	86	2	36	4	52	7	N/A	x	x	x			x		x		x
30. Athena Health Care Systems* Lawrence Santilli	Farmington, CT www.athenahealthcare.com	4,272	33	95.3	3	28	10	57		5 Million	\$423	x	x	x	x		x	x	x	x
31. Brookdale Senior Living T. Andrew Smith	Brentwood, TN www.brookdaleliving.com	3,870	47	81.7	15	14.6	82.5	2.6	0.3	\$2.98 Billion	x	x	x	x	x	x	x	x	x	x
32. EmpRes Healthcare Group* Dale Patterson	Vancouver, WA www.empres.com	3,723	40	74.5	6	39	4	47		1 Million	\$286	x	x	x	x		x	x		x
33. Complete HealthCare Resources* Michael D'Arcangelo	Dresher, PA www.completehealthcare resources.com	3,390	14	85	2	21	12	67	0	\$240 Million	x	x	x	x	x	x	x			x
34. Prestige Care* David Henderson	Vancouver, WA www.prestigecare.com	3,310	37	70	4	43	7	47	3	\$233 Million	x	x	x	x	x	x	x	x	x	x
35. Benedictine Health System† Rocklon Chapin	Duluth, MN www.bhshealth.org	3,223	38	89.6	6	19.8	35.9	31.3		13 Million	\$268	x	x	x	x	x	x	x		x
36. Mid-Atlantic Health Care* Scott Rifkin, MD	Timonium, MD www.mahcltc.com	3,200	16	94	3	17	6	77	0	\$320 Million	x	x	x			x				
37. Care Initiatives† Miles King	West Des Moines, IA www.careinitiatives.org	3,189	44	76	1	25	29	36	10	\$167 Million	x	x	x	x	x	x	x			x
38. Welcov Healthcare* Paul Contris	Edina, MN www.welcov.com	3,136	33	80	6	12	24	60	4	\$194.6 Million	x	x	x	x	x	x	x		x	x

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39. Revera Health Systems* Donna Kelsey	Meriden, CT www.reverahealthsystems.com	3,084	29	83.5	9	N/A	N/A	N/A	N/A	N/A	x	x	x	x		x	x	x		x
40. Miller's Health Systems* Patrick Boyle	Warsaw, IN www.millersmerrymanor.com	3,000	32	82	1	30	26	44	N/A	N/A	x	x	x	x	x	x	x		x	x
41. HCF Management* Jim Unverferth	Lima, OH www.hcfinc.com	2,733	25	88	2	15	15	67	3	\$206.8 Million	x	x	x	x	x	x	x			x
42. Avante Group Kevin Murphy	Hollywood, FL www.avantecenters.com	2,436	20	84.7	3	N/A	N/A	N/A	N/A	N/A	x	x		x	x	x	x			x
43. Vetter Health Services* Jack Vetter	Omaha, NE www.vetterhealthservices.com	2,328	28	84	5	34	44	22	0	\$179.3 Million	x	x	x	x	x	x	x			x
44. Greystone Healthcare Management Corp. Constance Bessler	Tampa, FL www.greystonehealth.com	2,316	20	93.3	2	37	3	40	20	\$248.2 Million	x	x	x	x		x	x			
45. Reliant Senior Care Management* Nathan Niles	Philadelphia, PA www.reliantsc.com	2,300	22	N/A	1	N/A	N/A	N/A	N/A	N/A	x	x	x			x				
46. ABCM Corp.* Richard Allbee	Hampton, IA www.abcmcorp.com	2,130	30	80	1	13	38	46	3	\$141 Million	x	x	x	x	x	x	x		x	x
47. FutureCare Health And Management Corp.* Gary Attman	Pasadena, MD www.futurecare.com	2,100	13	N/A	1	N/A	N/A	N/A	N/A	N/A	x	x				x			x	
48. American HealthCare* Tommy East	Roanoke, VA www.heritage-hall.org	2,000	17	85	1	N/A	N/A	N/A	N/A	N/A	x	x	x			x				x
49. Elmcroft Senior Living* Pat Mulloy	Louisville, KY www.elmcroft.com	1,927	23	91.8	3	16	17	61	6	\$145.5 Million	x	x	x	x	x	x	x			
50. Jewish Home Lifecare† Audrey Weiner, DSW	New York, NY www.jewishhome.org	1,630	3	98	1	20	10	60	10	\$295 Million	x	x	x		x	x		x	x	

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